

VIRGINIA:

At a regular meeting of the Board of Supervisors of the County of Northampton, Virginia, held in the Board Chambers of the County Administration Building, 16404 Courthouse Road, Eastville, Virginia, on the 18th day of January, 2013, at 4:00 p.m.

Present:

Oliver H. Bennett, Chairman

Willie C. Randall, Vice Chairman

Richard L. Hubbard

Larry LeMond

Laurence J. Trala

The meeting was called to order by the Chairman.

Closed Session

Motion was made by Mr. Randall, seconded by Mr. Trala, that the Board enter Closed Session in accordance with Section 2.2-3711 of the Code of Virginia of 1950, as amended:

(A) Paragraph 1: Discussion or consideration of employment, assignment, appointment, promotion, performance, demotion, salaries, disciplining, or resignation of specific public officers, appointees or employees of any public body.

*Appointments to Boards/Commissions*

(B) Paragraph 3: Discussion or consideration of the condition, acquisition, or use of real property for public purpose, or of the disposition of publicly held property.

(C) Paragraph 5: Discussion concerning a prospective business or industry or the expansion of an existing business or industry where no previous announcement has been made of the business' or industry's interest in locating or expanding its facilities in the community.

(D) Paragraph 7: Consultation with legal counsel and briefings by staff members, consultants, or attorneys pertaining to actual or probable litigation, and consultation with legal counsel employed or retained by the Board of Supervisors regarding specific legal matters requiring the provision of legal advice by counsel.

*Exmore-Willis Wharf School Property Status*

All members were present and voted “yes.” The motion was unanimously passed.

After Closed Session, the Chairman reconvened the meeting and said that the Board had entered the closed session for those purposes as set out in paragraphs 1, 3 5 and 7 of Section 2.1-3711 of the Code of Virginia of 1950, as amended. Upon being polled individually, each Board member confirmed that these were the only matters of discussion during the closed session.

The Chairman read the following statement:

*It is the intent that all persons attending meetings of this Board, regardless of disability, shall have the opportunity to participate. Any person present that requires any special assistance or accommodations, please let the Board know in order that arrangements can be made.*

Board and Agency Presentations:

The Board recognized Mr. Bill Shockley, Unit Coordinator with the Virginia Cooperative Extension Service, who will be retiring shortly, and presented him with the following resolution:

**RESOLUTION OF APPRECIATION**

*WHEREAS, the Northampton County Board of Supervisors has identified public service, and community leadership as critical components in defining excellence and in improving the vision of Northampton County; and*

*WHEREAS, Mr. Bill Shockley began public service to the citizens of Northampton County in July 2001 in the Virginia Cooperative Extension Office as Agriculture and Natural Resources Agent; and*

*WHEREAS, Mr. Shockley, who has been referred to as the “ideal county agent”, has dedicated himself to the citizens of Northampton County over the past 10+ years and has unselfishly given of himself, his time, and his abilities by providing a broad range of programming, especially relating to field crops, commercial vegetable production and other farming production on the Eastern Shore; and*

*WHEREAS, his fellow co-workers, staff and the citizens of Northampton County do recognize the enormous contributions, dedicated service, and devotion to duty made by Mr. Bill Shockley in improving the Quality of Life and the welfare of the people of Northampton County. In fact, in 2007, Bill received the Outstanding Service Award from the Association of Virginia*

*Potato and Vegetable Growers and in 2006, the Groundwater Award, from the Eastern Shore of Virginia Groundwater Committee.*

*NOW, THEREFORE, BE IT RESOLVED, this 8<sup>th</sup> day of January 2013, that we do commend and convey our heartfelt appreciation to Mr. Bill Shockley for his unselfish contributions to the health, safety, and professional demeanor of Northampton County and do further express our admiration for his selfless service and devotion to the citizens and taxpayers of the County; and*

*BE IT FURTHER RESOLVED, that Mr. Bill Shockley be afforded this small token of appreciation for a Job Well Done so that future generations will recognize the outstanding abilities,*

\* \* \* \* \*

(1) Dr. Walter Clemons, Division Superintendent of the Northampton County Public Schools, reported that the budget process has started for the school system. He anticipates scheduling a joint meeting between the School Board and the Board of Supervisors soon for discussion of not only budget matters but capital planning (with the architect).

He also noted that the Division was selected for the 3<sup>rd</sup> Annual AP District Honor-Roll. Dr. Clemons said that he has commenced monthly meetings with media representatives to announce positive happenings such as this selection, as well as placing these announcements on the school website and providing same to the Board members.

Dr. Clemons then stated that as a result of the recent tragedy in Connecticut, an additional law enforcement presence was established at the school facilities. Later in the meeting, the Board will be asked to consider fund transfers to accommodate new security measures.

In response to a question from the Board, it was noted that the dilapidated school buildings at the Willow Oak complex will be boarded up.

Mr. Bennett stated that he hoped that the School Board's policies relative to dress code and electronic devices, are periodically reviewed for the betterment of the students.

(2) Mr. Chris Isdell, Residency Administrator for the Virginia Department of

Transportation, addressed the Board and introduced the new Assistant Residency Administrator, Mr. Steve McKeever. In response to a question from Supervisor Randall, Mr. Isdell reported that culvert cleaning is an on-going, year-round process. In fact, the Virginia Street area as mentioned by Chairman Bennett last month has just now been reviewed by VDOT staff. In response to Mr. LeMond's question relative to the progress of median closures, Mr. Isdell reported that that program no longer exists but that he is querying for other funding options.

(3) Mr. Bob Panek, Chairman of the Eastern Shore of Virginia Public Service Authority, shared the following powerpoint presentation with the Board:

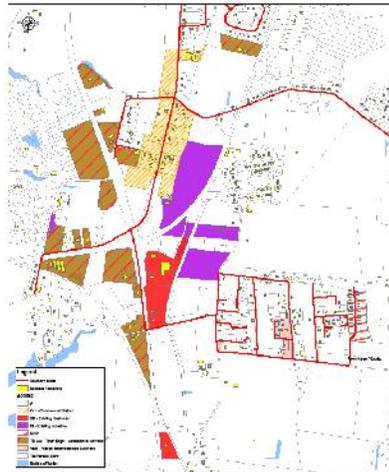
## ESVAPSA Regional Wastewater System

Northampton County  
Board of Supervisors  
Regular Meeting – Jan. 8, 2013

## Southern Node

- BOS briefed last January about significant commercial interest in service area.
- 85 parcels zoned for commercial use.
- Potential for area around US 13/SR 184 intersection as **Phase 1** of Southern Node.
- Potential future expansion to Cheriton.

## Potential Service Area Commercial Properties



## Funding Options

- Little grant money available.
- Must rely on some form of local funding for debt service on public bonds.
- Create Special Tax District?
- Include in general real property tax rate?
- Connection and availability fees?
- Combination of all the above?

## System Cost

- Treatment at Cape Charles WWTP; bulk rate TBD.
- Rough estimate of collection system, pumping and force main is \$1.5M -\$2M.
- At 3.25%, annual debt service:

<u>20 YRS</u>	<u>30 YRS</u>
\$134,125	\$100,250

## Cost to Property Owners

- Special Tax District:
  - Assessed value of property about \$20M.
  - State law limits tax district to 20 years.
  - For 20 year term, debt service is about \$740 per \$100,000 of assessed value.
  - Focuses on property with potential for most immediate benefit.

## Cost to Property Owners

- General real estate tax rate:
  - 1 cent increase yields \$248,000.
  - More than sufficient for debt service:
    - For 20 yrs, \$134,125, or 0.54 cents.
    - For 30 yrs, \$100,250, or 0.40 cents.
    - Range of \$4 to \$6 per \$100,000 of assessed value.
  - Recognizes benefit to all property owners from future revenues enabled by infrastructure.

## Other Considerations

- Connection must be mandatory.
- Connection fee could offset some D/S.
- Voluntary availability agreements for future connections could generate funds.
- A mix of funding options is possible.

## Engagement of Property Owners

- Met with property owners in May 2012.
- Survey issued in July 2012, providing cost information and requesting interest in Tax District, connection charges, usage, etc.
- Poor survey response.
- Follow-up with owners of significant existing buildings done Fall 2012.

## Results

- 64 owners; 85 parcels, mostly vacant.
- 10 responses: 5 yes, 4 maybe, 1 no.
- The 9 “positive” responses represent parcels with assessed value of about \$7M.
- This is about a third of the assessed value of all commercial parcels in the area.
- A thin response but significant value.

## Way Ahead

- BOS decide on funding approach.
- BOS back PSA borrowing with moral obligation bond.
- PSA arrange borrowing w/USDA & DEQ.
- PSA contract for design/build of system, including DEQ permit support.

## Way Ahead

- PSA negotiate w/Cape Charles for treatment bulk rate.
- Tax revenue and connection charges pay debt service.
- Service fees pay treatment, maintenance and overhead costs.
- If BOS is agreeable, PSA and County Administrator will develop plan of action.

\* \* \* \* \*

Following the presentation, Mr. LeMond asked to receive cost estimate information relative to carrying the main to the Webster property as well as a Cheriton collection system as an “add-on” to the Phase 1 “commercial” system. He also asked if the residents of the Town of Cheriton could be included in any proposed service district as well as areas of the County outside the incorporated town limits. Mr. LeMond stated that “we are missing opportunities”, and that the Board “needs to look at ways to fund something to get started”.

When questioned by Mr. Randall, Mr. Panek indicated that he believed a blended mix of funding options is reasonable for the Board to consider, given the limited number of users within the proposed service district. Ms. Nunez indicated that she would provide additional information to the Board relative to the “pros” and “cons” of the blended funding concept as well as the other requests for information made tonight from the Board members.

Consent Agenda:

- (4) Minutes of the meeting of December 11, 2012.
- (5) Consider adopting a resolution designating January 21, 2013 as “Community Unity Day”.

**RESOLUTION**

WHEREAS, Northampton County's economic and social well-being requires the best efforts and cooperation of county residents of all races, creeds and backgrounds; and

WHEREAS, the Northampton County Branch of the National Association for the Advancement of Colored People, the Citizens for a Better Eastern Shore, and the Northampton County Public Schools have organized a COMMUNITY UNITY DAY to commemorate the life of Dr. Martin Luther King, Jr., which includes a community breakfast to be held at 8:30 a.m. at Northampton High School, followed by a walk to Eastville.

NOW, THEREFORE, the Northampton County Board of Supervisors does hereby endorse the COMMUNITY UNITY DAY to be held January 21, 2013.

\* \* \* \* \*

Motion was made by Mr. Randall, seconded by Mr. Trala, that the consent agenda be approved as presented. All members were present and voted “yes.” The motion was unanimously passed.

County Officials’ Reports:

(6) Mrs. Leslie Lewis, Director of Finance, distributed the following budget amendment and appropriation request:

**MEMORANDUM**

**TO:** Board of Supervisors  
**FROM:** Leslie Lewis, Director of Finance  
**DATE:** January 2, 2013  
**RE:** Budget Amendments and Appropriations – FY 2013

Your approval is respectfully requested for the following budget amendments and supplemental appropriations:

**\$1,266.80** – insurance claim reimbursement to be transferred to the Sheriff’s Vehicle Supply line item (100-3102-55600).

**\$3,724.30** – insurance claim reimbursement to be transferred to the Sheriff’s Vehicle Supply line item (100-3102-55600).

\* \* \* \* \*

Motion was made by Mr. LeMond, seconded by Mr. Randall, that the budget amendments and appropriation requests be approved as presented. All members were present and voted “yes.” The motion was unanimously passed.

The following two requests were submitted from the School Division:

(1) Transfer from \$12,000 from the Category of Instruction into the Category of Administration, Attendance & Health for the 2012-2013 School Operating Budget to fund salary adjustments for three technology employees based on certifications and revised duties. Motion was made by Mr. Trala, seconded by Mr. Randall, that the budget amendment and supplemental appropriation be approved as presented. All members were present and voted “yes.” The motion was unanimously passed.

(2) Transfer from \$81,500 from the ADA Compliance Project into a new project titled, “School Security Upgrades” for the 2012-2013 School Operating Budget to fund the purchase of new door locks and an integrated monitoring system for each school, as well as gates and other security measures in response to the recent tragedy at Sandy Hook Elementary. Upon questions from the Board, it was noted that the ADA Compliance Project is nearly ready to be closed out with many of the required action items having been performed in-house, thus resulting in a significant fund balance. Motion was made by Mr. Randall, seconded by Mr. Trala, that the

budget amendment and supplemental appropriation be approved as presented. All members were present and voted “yes.” The motion was unanimously passed.

Mrs. Lewis then presented the following cover memo from the 2<sup>nd</sup> Quarter, FY 2013 financial packet:

**TO: Board of Supervisors, Northampton County**  
**FROM: Leslie M. Lewis, Finance Director**  
**DATE: January 8, 2013**  
**SUBJECT: December 31, 2012 Financial Statement Package**

Enclosed, please find the monthly financial package as of December 31, 2012. In the General Fund, 77% of budgeted revenues and 47% of expenditures have been recorded for the year compared to 78% and 51% last year at the same time. Fiscal year-to-date revenues exceeded expenditures by \$7,308,621 compared to \$6,357,325 at the same time last year. As of December 31, 2012, 86.87% of the current year’s tax levy has been collected and recorded. Last year, we had collected 86.92% at the same time.

For the current fiscal year, the School Operating Funds reflect revenue collections at 44% of the budget and expenditures at 39% compared to 42% and 38% respectively last year. The Social Services operating fund reflects revenue collections of 38% and expenditures of 37% of the adopted budget compared to 39% and 38% last year. The county receives state and federal reimbursements for Social Services one month after the expenditures. The Eastern Shore Regional Jail Fund shows that 38% of revenues have been collected while 41% of expenditures have been recorded compared to 47% and 40% last year. Information on all capital projects’ budget performance for the year and life-to-date is included behind the Capital Projects Performance Report divider.

A chart depicting the County’s cash flow pattern is included in the report after the Treasurer’s statement of account. At December 31, 2012, operating cash balances were \$16,287,680 compared to \$16,020,332 last year at the same time. Delinquent tax collections continue to increase significantly. For the second quarter of FY13, delinquent tax collection increased by 100.37% as compared to the second quarter of FY12. Delinquent tax collection revenues for the second quarter of FY13 were \$496,417 as compared to \$248,665 for the same time last year. For the first six months of FY13, delinquent tax revenue was \$1,395,888. This is an increase of \$722,752 as compared to same period last year. For more information on delinquent tax collections, please see the Collection section of this report.

In summary, at the middle of the FY13, it appears County revenues have stabilized and are consistent with budgeted estimates. Minimal growth in local revenue is expected to continue for FY13. The level of state and federal funding for FY14 remains in question as we begin the development of the County’s next operating budget.

If you have any questions about the financial reports or need more information, please give me a call at 678-0440.

\* \* \* \* \*

At 6:30 p.m., the Board recessed for supper.

At 7:00 p.m., the Chairman reconvened the meeting.

The invocation was offered by Rev. Russell Goodrich.

The Pledge of Allegiance was given.

(7) Organizational Matters:

The floor was opened for nominations for the office of Chairman. Mr. Trala nominated Mr. Randall for Chairman. There being no further nominations, the floor was closed. In the matter of the election of Mr. Randall as Chairman, all members were present and voted “yes.” Mr. Randall was elected Chairman and assumed the Chair.

Mr. Randall presented Mr. Bennett with a plaque for his service as Chairman during 2012.

The floor was opened for nominations for the office of Vice Chairman. Mr. Bennett nominated Mr. Trala for Vice Chairman. There being no further nominations, the floor was closed. In the matter of the election of Mr. Trala for Vice Chairman, all members were present and voted “yes.” The motion was unanimously passed. Mr. Trala was elected Vice Chairman.

Motion was made by Mr. LeMond, seconded by Mr. Hubbard that the Board retain the same schedule for regular and work session meetings as set out below. All members were present and voted “yes.” The motion was unanimously passed. Said meeting schedule is set out below:

Regular meetings:

Second Tuesday of each month, commencing at 4:00 p.m. in the Board Room, 16404 Courthouse Road, Eastville, Virginia.

Work Session meetings:

Fourth Monday of each month, commencing at 5:00 p.m. in the Board Room, 16404 Courthouse Road, Eastville, Virginia.

With slight amendment to the Mission Statement and to the Board's Code of Conduct, motion was made by Mr. Trala, seconded by Mr. Hubbard, that the Board Member Manual be adopted as revised. All members were present and voted "yes." The motion was unanimously passed. The Board Member Manual is on file in the office of the County Administrator.

The following work session agenda schedule was presented for the Board's information:

- (i) 1/28/13: Auditors/CPAC/Reassessment Ordinance Public Hearing
- (ii) 2/25/13: Ordinance Review/Biennial Tax Billing Discussion
- (iii) 3/4/13: Recessed meeting re: FY 14 budget (revenues)
- (iv) 3/25/13: FY 14 budget (expenditures)

(8) The County Administrator's bi-monthly report was presented as follows:

**TO:** Board of Supervisors  
**FROM:** Katie H. Nunez, County Administrator  
**DATE:** January 4, 2013  
**RE:** Bi-Monthly Update

**I. PROJECTS**

A. Fiscal Year 2014 Budget Calendar:

Enclosed is the Fiscal Year 2014 Budget Calendar. Within this calendar, I am anticipating at least three additional meetings of the Board of Supervisors beyond your normal meeting schedule. You will note that there are 2 scheduled public hearings as part of this calendar: the first hearing will be to equalize the tax rate as a result of the reassessment process and the second hearing is specific to the budget and consideration of a tax rate that could be the same, more or less than the equalized tax rate established at the first public hearing.

B. Board of Equalization:

As part of the reassessment process, a Board of Equalization will sit to hear appeals of assessment valuations. This Board is appointed by the Circuit Court judge and is a representation of a cross section of county residents with business/agricultural/residential viewpoints; however, the local governing body sets the compensation for this Board in accordance with the Code of Virginia

§58.1-3375. ***I am recommending the Board to set a daily compensation rate of \$50 per member.***

*Motion was made by Mr. Hubbard, seconded by Mr. LeMond that the Board set the daily compensation rate for the 2013 Board of Equalization to be \$50.00 per member. All members were present and voted "yes." The motion was unanimously passed.*

The Code of Virginia §58.1-3378 allows the local governing body through an ordinance to set the date by which applications must be made by property owners for relief as well as the deadline by which all applications must be finally disposed of by the Board of Equalization. The assessment notices will be issued mid-to-late February 2013. I am recommending the Board consider imposing a deadline of July 31, 2013 to allow the Board of Equalization to dispose of all applications and have scheduled a public hearing to be held at your work session on January 28, 2013 to consider such an ordinance that establishes this deadline for the Board of Equalization.

C. EMS Staffing Analysis:

Staff was tasked to analyze the operational costs to Emergency Medical Services to provide service using our existing standards of response but with the relocation of the hospital from Nassawadox to Onley. We will have a powerpoint presentation at the meeting to review these cost impacts (the final powerpoint was still being reviewed and refined but will be released to the Board on Monday, January 7, 2013).

D. Director of Economic Development:

A press release was issued on Wednesday, January 2, 2013 announcing the hiring of Charles McSwain for the new position of Director of Economic Development. He will be starting on Monday, January 14, 2013.

E. ES140 Bike Race:

A new event is being organized for Saturday, September 7, 2013 called the "ES140". This will be a triathlon, involving a 2.4 mile swim, a 112 mile bike race, and a 25.6 mile marathon that will begin and end in Cape Charles and traverse across the Eastern Shore. Staff has met with one of the organizers – they are not seeking any funds from the County for this event; believe this will be a positive economic event for the Shore.

F. ESVA Public Service Authority:

The next meeting of the ESVA Public Service Authority is on Tuesday, January 15, 2013.

G. Eastville Waste Collection Center:

The permitting and review of site plans is ongoing. We are looking to have that completed within the next 2 weeks so that we can issue our bids for construction.

\* \* \* \* \*

With regard to item (C) above, Ms. Hollye Carpenter shared with the Board the following powerpoint presentation:



# Emergency Medical Services

## ❖ Current Operations



- ❖ Delivery of Service Concerns
- ❖ Impact of Hospital Relocation

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# Emergency Medical Services

## Licensed EMS Agencies

Community Fire Company - **Station 13**

3356 Main Street, Exmore

Northampton Fire & Rescue - **Station 16**

10239 Pine Avenue, Nassawadox

Cape Charles Rescue Service - **Station 19**

22215 South Bayside Road, Cheriton

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Northampton County Dept of EMS - **Station 31**

13294 Lankford Highway, Machipongo

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# Emergency Medical Services

## Ambulances



# Emergency Medical Services

## Ambulances

### Community Fire Company (Sta 13)

- 1) 13-1 ~ 2000 LifeLine Ford E450 Ambulance (107,852 miles)
  - > Replacement Unit on order with anticipated delivery of Spring 2013
- 2) 13-2 ~ 2004 LifeLine Ford E450 Ambulance (67,698 miles)

### Northampton Fire & Rescue (Sta 16)

- 3) 16-2 ~ 2006 Horton Chevrolet Top-Kick Ambulance

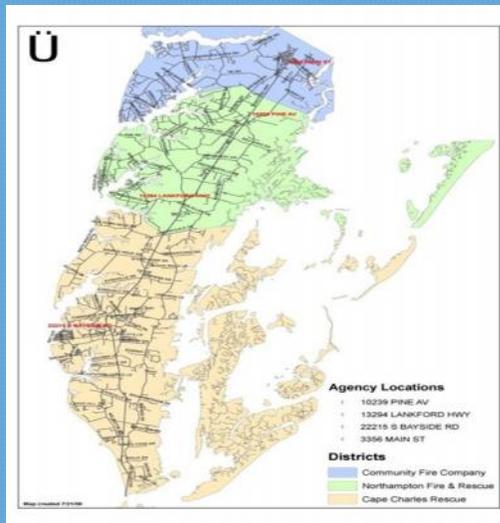
### Cape Charles Rescue Service (Sta 19)

- 4) 19-1 ~ 2005 LifeLine Ford E450 Ambulance (101,890 miles)
- 5) 19-2 ~ 2011 LifeLine International Ambulance (12,574 miles)

### Northampton County Department of EMS (Sta 31)

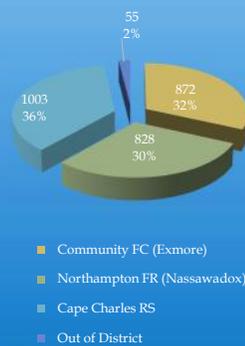
- 6) 31-1 ~ 2011 LifeLine Ford E450 Ambulance (54,317 miles)
  - > Averaging 45,000 miles per year; anticipated replacement FY2015.

# Emergency Medical Services Response Districts



# Emergency Medical Services Call Volume by District - CY2012

District	Total Calls
Community FC (Exmore)	872
Northampton F&R (Nassawadox)	828
Heritage Hall	(256)
Dialysis Center	(24)
Cancer Center	(17)
ESPS	(1)
Cape Charles RS (Bayview)	1003
Out of District	55



# Emergency Medical Services

## Accomack County Call Volume - CY12

Community FC's First Due EMS District extends into Accomack County, up to Coal Kiln Road.

**214 calls** in Accomack

159 In District

55 Out of District

Accomack handled **39 calls** in Northampton County

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# Emergency Medical Services

## Yearly EMS Call Data



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# Emergency Medical Services

## Virginia EMS Rules and Regulations

An EMS agency shall provide service within its primary service area on a 24-hour continuous basis.

(12VAC5-31-380 ~ EMS Agency Availability)

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# Emergency Medical Services

## Call Volume by District - CY2012

District	Total Calls	Calls Answered	Percentage Answered
<b>Day Shifts</b>			
Community FC (Exmore)	387	337	87%
Northampton F&R (Nassawadox)	369	70	19%
Cape Charles RS (Bayview)	461	392	85%
<b>Night &amp; Weekend Shifts</b>			
Community FC (Exmore)	485	347	71%
Northampton F&R (Nassawadox)	459	149	32%
Cape Charles RS (Bayview)	542	356	66%

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# Emergency Medical Services

## Station 31 - Machipongo

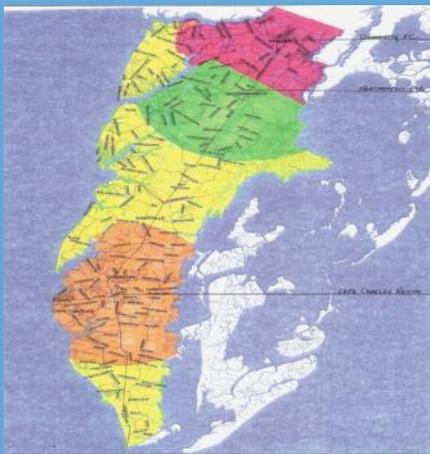
- ❖ Established January 2003
- ❖ 13294 Lankford Highway
- ❖ Created “Home Base” for the Department of EMS
- ❖ Offers easy Lankford Highway ingress and egress
- ❖ Centralized Location
  - 2003 - Quick Response Program - utilized to infuse Advanced Life Support Providers into System
  - 2011 - Ambulance - utilized to supplement failing night and weekend response



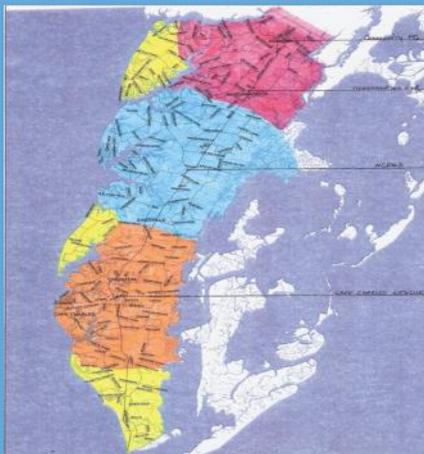
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# Emergency Medical Services

5 MILE RADIUS -  
COVERAGE PROBLEM



5 MILE RADIUS -  
MACHIPONGO LOCATION



# Emergency Medical Services

## Code of Virginia - § 15.2-955

Each locality shall seek to ensure that emergency medical services are maintained throughout the entire locality.

(1984, c. 599, § 15.1-26.01; 1997, c. 587; 2005, c. 418.)

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## Emergency Medical Services Performance Measure

- ❖ EMS agencies will 90% of the time have a unit on-scene within 20 minutes from the time of dispatch, 24 hours a day.
- ❖ Response Time = time from 911 dispatch to arrival on-scene

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# Emergency Medical Services

## FY 2011 Response Data

**EMS Response Data**  
July 2010 through June 2011

Performance Measure: EMS agencies will 90% of the time have a unit on-scene within 20 minutes from the time of dispatch, 24 hours a day.  
Response Time = time from 911 dispatch to arriving on-scene.

**Table 1: Performance Measure Data**

Daytime (Monday thru Friday, 6a-6p)				
District	#	Total Calls	Less than 21 min response time	%
Community FC	13	355	344	97%
Northampton F&R	16	377	356	94%
Cape Charles RS	19	474	452	91%
Out of County	10111	13	9	
Average Response Time: 9:17 Min: 35 Max: 38				

Night-time/Weekend (Monday thru Friday, 6a-6p & all Saturday & Sunday)				
District	#	Total Calls	Less than 21 min response time	%
Community FC	13	446	396	89%
Northampton F&R	16	430	376	87%
Cape Charles RS	19	583	516	89%
Out of County	10	35	17	
Average Response Time: 12:37 Min: 45 Max: 45				

Total Calls: 2700  
Response Time < 21 min: 2420 90%  
Maximum Response Time: 45 minutes

Data represents calls which originated within a particular district.  
Data Source: Eastern Shore of VA 911 Center

**Table 2: Mutual Aid Data**

Daytime (Monday thru Friday, 6a-6p)				
District: Receiving Aid	Station	Giving Aid	Other	% Calls Answered
Community FC	13	18	19	90%
Northampton F&R	16	302	41	85%
Cape Charles RS	19	27	2	92%

Night-time/Weekend (Monday thru Friday, 6a-6p & all Saturday & Sunday)				
District: Receiving Aid	Station	Giving Aid	Other	% Calls Answered
Community FC	13	21	1	83%
Northampton F&R	16	100	12	84%
Cape Charles RS	19	11	25	89%

**Table 3: NCEMS Calls**

District: Receiving Aid	ALS	BLS	Other	Assists
Community FC	13	220	164	137
Northampton F&R	16	187	203	142
Cape Charles RS	19	336	208	201
Other	10	9	3	20
TOTAL	44	633	550	394

# Emergency Medical Services

## FY 2012 Response Data

**EMS Response Data**  
July 2011 through June 2012

Performance Measure: EMS agencies will 80% of the time have a unit on-scene within 20 minutes from the time of dispatch, 24 hours a day.  
Response Time = time from 911 dispatch to arriving on-scene.

**Table 1: Performance Measure Data**

Daytime (Monday thru Friday, 6a-6p)				
District	#	Total Calls	Less than 21 min response time	%
Community FC	13	368	339	92%
Northampton F&R	16	388	373	96%
Cape Charles RS	19	456	442	97%
Out of County	10111	43	35	
Average Response Time: 9:17 Min: 35 Max: 44				

Night-time/Weekend (Monday thru Friday, 6a-6p & all Saturday & Sunday)				
District	#	Total Calls	Less than 21 min response time	%
Community FC	13	424	383	90%
Northampton F&R	16	476	463	97%
Cape Charles RS	19	591	533	90%
Out of County	10	17	10	
Average Response Time: 11:22 Min: 41 Max: 41				

Total Calls: 2700  
Response Time < 21 min: 2473 92%  
Maximum Response Time: 49 minutes

Data represents calls which originated within a particular district.  
Data Source: Eastern Shore of VA 911 Center

**Table 2: Mutual Aid Data**

Daytime (Monday thru Friday, 6a-6p)				
District: Receiving Aid	Station	Giving Aid	Other	% Calls Answered
Community FC	13	18	18	81%
Community FC	13	12	2	83%
Northampton F&R	16	250	21	78%
Cape Charles RS	19	20	3	85%

Night-time/Weekend (Monday thru Friday, 6a-6p & all Saturday & Sunday)				
District: Receiving Aid	Station	Giving Aid	Other	% Calls Answered
Community FC	13	16	19	73%
Community FC	13	10	2	69%
Northampton F&R	16	38	3	48%
Cape Charles RS	19	4	9	73%

**Table 3: NCEMS Calls**

District: Receiving Aid	ALS	BLS	Other	Assists
Community FC	13	239	164	136
Northampton F&R	16	192	208	156
Cape Charles RS	19	323	237	206
Other	10	13	3	27
TOTAL	44	667	614	505

# Emergency Medical Services

## July through December 2012

**EMS Response Data**  
July 1 - December 31, 2012

Performance Measure: EMS agencies will 80% of the time have a unit on-scene within 20 minutes from the time of dispatch, 24 hours a day.  
Response Time = time from 911 dispatch to arriving on-scene.

Daytime (Monday thru Friday, 6a-6p)				
District	#	Total Calls	Less than 21 min response time	%
Community FC	13	176	163	93%
Northampton F&R	18	172	166	97%
Cape Charles RS	19	237	220	93%
Out of County	Ass	11	11	
Average Response Time:		8:72	Min:	35

Daytime (Monday thru Friday, 6a-6p)						
District: Receiving Aid	Station	Giving Aid	Ass <th>Acc <th>% Calls Answered</th> </th>	Acc <th>% Calls Answered</th>	% Calls Answered	
Community FC	13	2	1	11	88%	
Northampton F&R	18	137	2	25	0%	
Cape Charles RS	19	7	1	20	82%	

Station: Receiving Aid	ALS	BLS	Other	Assists	
Community FC	13	103	101	133	
Northampton F&R	18	85	151	79	
Cape Charles RS	19	147	120	106	
Other	Ass	6	3	10	
TOTAL	Ass	348	379	318	78%

District	Total Calls	Less than 21 min response time	%	
Community FC	13	273	250	85%
Northampton F&R	18	256	194	76%
Cape Charles RS	19	263	221	84%
Out of County	Ass	12	9	
Average Response Time:		17:55	Min:	47

Total Calls: 1350  
Response Time < 21 mins: 1222 91%  
Maximum Response Time: 47 minutes

Data represents calls which originated within a particular district.  
Data Source: Eastern Shore of VA 911 Center

# Emergency Medical Services

## Daytime

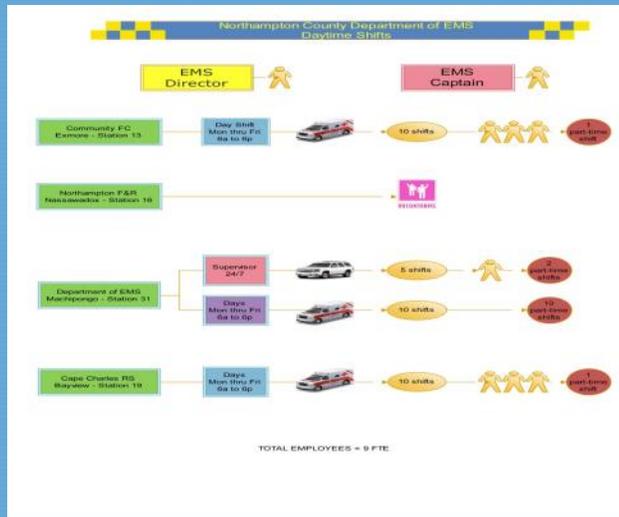
Monday through Friday - 6a to 6p

- ❖ 2 Ambulances -  
(2 person Advanced Life Support Team)
  - Cape Charles
  - Community (Exmore)
- ❖ 1 Quick Response Vehicle  
(Shift Supervisor)
  - Machipongo
- ❖ Additional Ambulance -  
(Memorial Day to Labor Day)
  - Machipongo



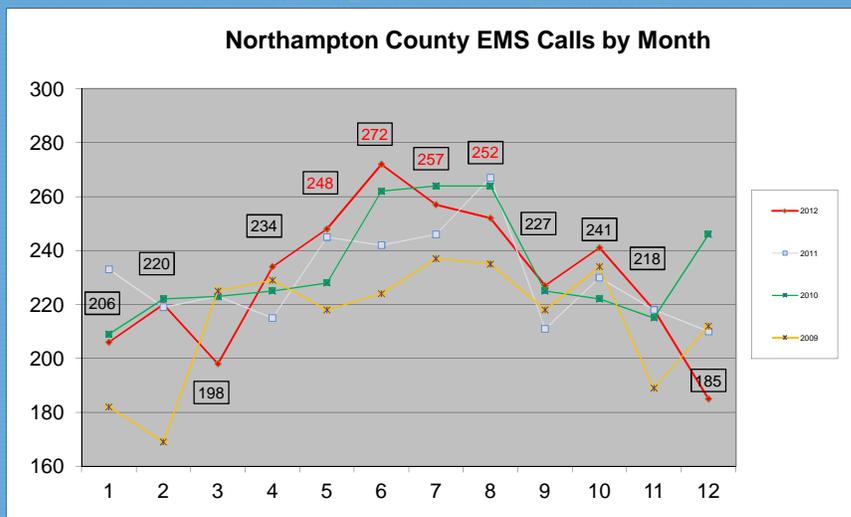
# Emergency Medical Services

## Daytime



# Emergency Medical Services

## Monthly EMS Call Data



# Emergency Medical Services Nights and Weekends

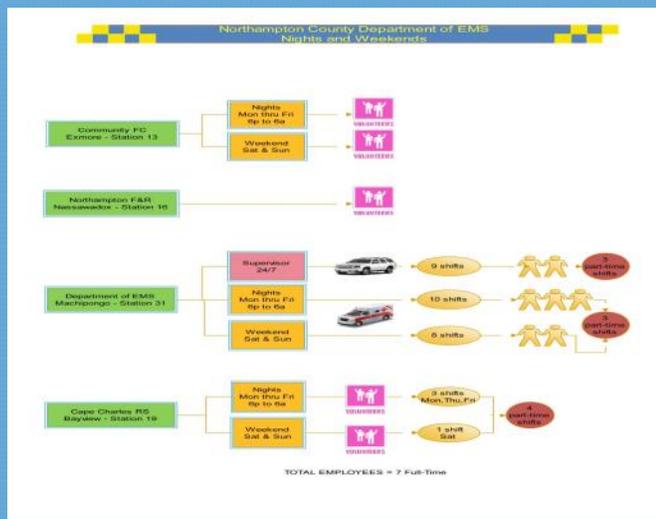
Monday through Friday - 6p to 6a  
Saturday and Sunday

- ❖ 1 Ambulance -  
(2 person Advanced Life Support Team)
- Machipongo



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# Emergency Medical Services Nights and Weekends



# Emergency Medical Services

## FY13 Budget

- ❖ \$1,098,823
  - Salaries/Benefits= \$ 992,128
  - Operational = \$ 97,695
- ❖ Capital Equipment = \$ 94,900 (all grant funded)
- ❖ Projected EMS Billing Revenue = \$ 117,000
- ❖ No general fund contribution to either volunteer EMS agency; solely supported by EMS billing which was established in 1998.

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# Emergency Medical Services

- ❖ Current Operations
- ❖ Delivery of Service Concerns
- ❖ Impact of Hospital Relocation



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# Emergency Medical Services

## Need for Vehicle Garage

- ❖ Security of staff and vehicles
- ❖ Vehicles and equipment exposed to severe temperature extremes causing water intrusion and deterioration (tires, etc.)
- ❖ Icy windshields
- ❖ Rain water pooling all around vehicles making entry and exit difficult



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# Emergency Medical Services

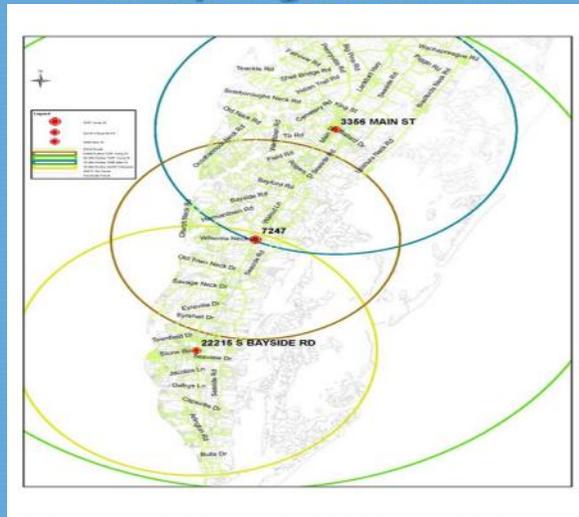
## Need for additional Administrative Space

- Laundry and equipment cleaning facilities (OSHA required)
- Adequate shower facilities
- Adequate bunking facilities
- Meeting Space
- Private Office Space
- Establishment of "EMS Training Center"

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# Emergency Medical Services

## Machipongo Location



# Emergency Medical Services

## Solution

- ❖ Option 1 - purchase leased property @ 13294 Lankford Highway; build Vehicle Garage and additional administrative and training space
- ❖ Option 2 - renovate area of Middle School to fully accommodate EMS station

# Emergency Medical Services

- ❖ Current Operations
- ❖ Delivery of Service Concerns
- ❖ Impact of Hospital Relocation

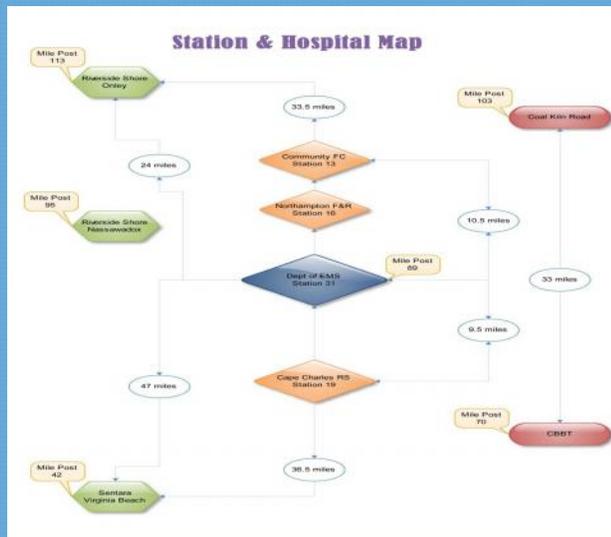


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# Emergency Medical Services Distance of Travel



# Emergency Medical Services Distance of Travel



# Emergency Medical Services Distance and Location

## DISTANCE

- ❖ Mileage & travel time will increase by the following:
  - ❖ Community x 3 times
  - ❖ Northampton x 18 times
  - ❖ Cape Charles x 2 times

## LOCATION

- ❖ Obligated to transport to the closest appropriate Emergency Department
- ❖ Transports from Cape Charles Shore Stop south are closer to Sentara Independence

# Emergency Medical Services

## Response and Transport Issues

- ❖ Increase ambulance turn around time
  - Ambulances will be out of county for extended periods
- ❖ Decrease in immediate ambulance availability for third (3<sup>rd</sup>), fourth (4<sup>th</sup>) and fifth (5<sup>th</sup>) calls
  - Accomack ambulances will not be traveling into the County to the local hospital

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# Emergency Medical Services

## Response and Transport Issues

- ❖ Without an increase in available staffed ambulances, Melfa VFR would be called upon to run a significant amount of calls/assists into Northampton County.
- ❖ Lack of resources for transports to Tidewater area hospitals

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# Emergency Medical Services

## Ambulance Needs

- ❖ Need a minimum of three (3) ambulances on duty 24/7, 365; with probable consideration of an additional ambulance Memorial Day through Labor Day
- ❖ Need a one (1) Shift Supervisor on duty 24/7

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# Emergency Medical Services

## Staff Needs

Worst Case Scenario  
24/7 Career Staff

- ❖ Three (3) ambulances, 24/7, 365 = 28 FTE
- ❖ One (1) Shift Supervisor, 24/7, 365 = 5 FTE
- ❖ Administrative Support = 4 FTE
  - EMS Director/Chief
  - EMS Captain x 2
  - Administrative Assistant (EMS Billing Specialist)

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# Emergency Medical Services

## Worst Case Scenario - Employees

	Number of Employees	Salary & Benefits	TOTAL
Senior Medics	14	\$ 54,290	\$ 760,060
Junior Medics	14	\$ 48,675	\$ 681,450
Shift Supervisors	5	\$ 59,900	\$ 299,500
Administration	4	n/a	\$ 285,775
			\$ 2,026,785

- ❖ Significant challenges with hiring and filling positions
  - Current medic salary is not competitive in Region
  - Volunteer Corp is dwindling
  - Will need to draw from other localities to meet number required

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# Emergency Medical Services

## Worst Case Scenario - Annual Operations

STATION	BUDGET
Main Station - Machipongo	\$ 200,000
Sub Station - Community FC	\$75,000
Sub Station - Cape Charles RS	\$75,000
<b>TOTAL</b>	<b>\$ 350,000</b>

- ❖ A 24/7, 365 system will require assuming the budgets of the other two (2) EMS stations.
- ❖ EMS Billing will pay for the cost of operations and potentially offer a reserve for Capital Equipment purchases.

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# Emergency Medical Services

## Worse Case Scenario - Capital

Main Station		4000 ft2	\$225/ft	\$ 900,000
Ambulances		4	\$155,000 ea	\$ 620,000
Quick Response Vehicles		1	\$ 50,000 ea	\$ 50,000
<b>TOTAL</b>				<b>\$ 1,570,000</b>

- ❖ Stations
  - Expand Machipongo Station
  - Maintain Stations at Community FC and Cape Charles RS
- ❖ Vehicles
  - Maintain a minimum of 5 ambulances in the County
  - Maintain a minimum of 2 Quick Response Vehicles

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# Emergency Medical Services

## Considerations to Lessen the Impact

- ❖ Implement strong EMS training program.
- ❖ Rebuild the volunteer EMS System.
- ❖ Pilot program, "Advanced/Community Paramedicine", which involves working with patients in a proactive way, to include teaching about medical issues, medications and when to use the 911 system.

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# Emergency Medical Services

## In Summary

- ❖ Current Operations are meeting response needs.
- ❖ Significant need for a vehicle garage and administrative space in Machipongo.
- ❖ The relocation of the hospital will require the doubling of career employees if the volunteer system isn't rebuilt.

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# Emergency Medical Services

## NCEMS Motto & Mission

### MOTTO

Providing Top Notch Customer Service  
& Unconditional Teamwork

### MISSION

The MISSION of the Northampton County Department of EMS is to provide basic and advanced life support providers able to respond quickly, minimizing pain, suffering and loss when emergencies occur, by delivering the highest quality emergency care to citizens and visitors Northampton County.

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# Emergency Medical Services QUESTIONS



Hollye B. Carpenter, NREMT-P  
Emergency Medical Services Director

(757) 678-0411

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\* \* \* \* \*

## Citizen Information Period:

Ms. Betty Badger of Marionville asked that the Board be conservative with the taxpayers' money and to please only spend those funds that they have to.

Mr. Robert C. Richardson of Seaview urged the Board members to not be paranoid with regard to the recent school tragedy in Connecticut. He also recommended the following action items for the Board to consider: (i) establish a fish hatchery at Kiptopeke; (ii) extend of the electric grid throughout the County to take advantage of off-shore energy generation; (iii) establish a veterans hospital in the County; (iv) creation of BRAC facilities; (v) suspend all ordinances that restrict growth and freedom which were adopted between 1985 and today; and (vi) establish a moratorium on taxes in the County.

Mr. G. F. Hogg, Jr., presented the following Minority Report:

# Minority Report

**Eastern Shore of Virginia Public Service Authority**  
**by**  
**Granville Hogg and Carl Harris**

The following Minority Report and alternatives is delivered for consideration by the Board members and their constituents.

In review of Chairman Panek's presentation:

It is commendable to look forward to the demands of the future, however the presentation is premature and not realistic with regard to existing and near term demand and demographics.

The original concept was to serve the EXISTING COMMERCIAL PROPERTIES. It appears we have departed from the original idea to a BUILD AND THEY WILL COME Scenerio. The FUNDING FOR THE PROPOSAL is to increase all of Northampton County's Real Estate Taxes by 1 - 2% for the next 20+ years or a potential combination of connection fees and contributions to purchase an over designed Sewage Pump Station and Piping thereby increasing the "CARRYING COST" on these properties until some entity decides to build in this area. Only a few properties will currently receive benefit from over designed infrastructure, yet there will be additional Real Estate Tax on property where there has been little or no demand for additional commercial development. There are examples within the county of underutilized infrastructure.

The 5 POSITIVE responses is not 9 POSITIVE RESPONSES.

Where are the 5 POSITIVE RESPONSES and 4 MAYBE RESPONSES LOCATED? It appears they are concentrated near the traffic light.

What will be the SERVICE AREA and How to apportion the initial cost?

(Looking at the Map); specifically where are the 84 parcels (\$24Mil in property) that is being served? See below, 1 property represents 10+% of the value.

Looking at the wastewater volumes, 1 property (more remotely located approx 6900 ft from McDonald's) represents over 1/3 of the flow that is to be served.

PSA needs a BULK processing rate now to better present the REAL COST to perspective customers and to the Board and constituents.

My recollection of groundwater withdrawal was the restaurants were the high use group at 50K to 60K gal per month during summers months or 2000 GPD/facility.

Based on information received:

existing water flow for the existing commercial area near the Cape Charles light is about 8000

gal per day.

The Fairview Mobile Home Park also desires to be included and the estimated flow is approx. 5100 gal per day, or about 1/3 of a total of 13000 gals per day.

The proposed system is for 100,000 gals per day.

#### The Minority View

- Based on the original concept of addressing the needs of the existing commercial enterprises, why does PSA embrace the design of a 100,000 gal/day system?
- Based on current information Cheriton is not ready to contribute to this system,
- Bayview has a system,
- other than properly sizing a system to meet the existing commercial needs why would the BOARD OF SUPERVISORS even consider raising REAL ESTATE taxes to build a system that is 500 % greater than the business community needs.
- The Proposal, although forward thinking, is construed by the minority as NEGATIVE TO GROWTH as it embraces Financial Burdens on Land and or County Land Owners where there is no demand for the service.
- In the current economic environment, The Proposal, as presented, does not appear to be achievable.

There needs to be another presentation made specifically to the 5 POSITIVE and 4 MAYBE's to determine if a Joint Venture (EXCLUDING GOVERNMENT FUNDING/INTERVENTION) can be organized in order to serve those specific properties.

#### Areas to be explored:

- What is the cost to build and maintain a facility that is capable of pumping 20 to 30 K of wastewater per day????
- In comparison what does is cost to operate the Bayview Project system? What are the flows? Chemistry of Wastewater?
- Since Northampton County is an interest holder in the Bayview Project what is the capability of the Mass Drainfield to handle the flow of the commercial area?
- Is Northampton County willing to accept wastewater from a limited commercial area at the Bayview Project Sewage system?

The magnitude of the proposal creates financial hurdles and a NEGATIVE ENVIRONMENT with those you are demanding pay for over designed infrastructure. Sizing for the current need and more economical pipeline alternatives that reduces the issues that is inherent with larger pump stations, larger pumps, larger diameter PVC pipe, etc is the more practical approach.

Let's find a means to EMBRACE those that desire service rather than alienate the business community and affected real estate owners through presenting designs that do not match existing demographics. The attitude "**Build and They Will Come**" has Bankrupt Communities. Let's not put Northampton County on that list.

**WHY IS THERE A NEED FOR SUCH A GRANDIOUS PLAN??? WHO IS COMING TO USE THE EXCESS IN DESIGN CAPABILITY??? This community has not demonstrated growth patterns of other areas of the state or country. If some entity arrives provide the ability to expand when needed.**

Business GPD

Shore Stop 1,350

McDonalds 2,000

Hardees 2,250 3700 ft from intersection

Fairview MHP 5,200 6900 ft from intersection

Subtotal 10,800

Shopping Ctr. 3,000 (no data received; guesstimate for Food Lion, Chinese Rest, and ABC store)

Total 13,800

There are a few other properties in the area, but they wouldn't contribute much to the flow. My guess is that it would be between 15,000 and 20,000 total, depending on whether we included the Rittenhouse motel.

Guessing at the 9 properties

Hardees	T.M. 84-2-A	\$ 696,500
Kellam Realty	T.M. 84-A-60	\$ 144,000
Kellam Insurance	T.M. 84-A-62	\$ 574,600
Dollar General	T.M. 84-4-A	\$ 642,500
McDonald's	T.M. 84-4-B	\$ 749,500
Food Lion Complex	T.M. 84-4-C1	\$ 2,664,400
Food Lion Complex	T.M. 84-4-D	\$ 198,500
Shore Bank Area	T.M. 84-A-24	\$ 732,000
Shore Bank	T.M. 84-A-24	\$ 1,028,500
		\$ 7,430,500



Tax  
84-2-A

Map

#: Account  
14971

#:Owner:  
BODDIE-NOELL ENTERPRISES INC

Details

Billing Address: PO BOX 260888  
 City: PLANO  
 State: TX  
 Zip: 75026-0888  
 Total Acres: 3.94  
 Land Value: \$259,400

Building Value: \$362,600  
Other Value: \$74,500  
Total Value: \$696,500  
Deed Book: 255  
Deed Page: 362  
Plat: 21-12



Tax	Map	#: Account	#:Owner:
84-A-60A		5033	KELLAM REALTY COMPANY

Details

Billing Address: PO BOX 246  
City: BELLE HAVEN  
State: VA  
Zip: 23306  
Total Acres: 1.2  
Land Value: \$144,000  
Building Value: NaN  
Other Value: NaN  
Total Value: \$144,000  
Deed Book: 329  
Deed Page: 298  
Plat: 238-388



Tax	Map	#: Account	#:Owner:
84-A-62		3394	KELLAM INSURANCE COMPANY

Details

Billing Address: PO BOX 246  
City: BELLE HAVEN  
State: VA  
Zip: 233060000  
Total Acres: 4.11  
Land Value: \$366,600  
Building Value: \$131,500  
Other Value: \$76,500  
Total Value: \$574,600  
Deed Book: 154  
Deed Page: 612  
Plat: 5-172



Tax  
84-4-A

Map

#: Account  
23830

#:Owner:  
DGC PROPERTIES, LLC

Details

Billing Address: 100 MISSION RIDGE  
City: GOODLETTSVILLE  
State: TN  
Zip: 37072  
Total Acres: 1.33  
Land Value: \$159,600  
Building Value: \$432,900  
Other Value: \$50,000  
Total Value: \$642,500  
Instrument Type: LR  
Instrument Year: 02  
Instrument Page: 1723  
Plat: 27-47



Tax  
84-4-B

Map

#: Account  
37063

#:Owner:  
ARCHLAND PROPERTY I LLC

Details

Billing Address: PO BOX 182571  
City: COLUMBUS  
State: OH  
Zip: 43218-2571  
Total Acres: 1.31  
Land Value: \$196,500  
Building Value: \$485,100  
Other Value: \$67,900  
Total Value: \$749,500  
Instrument Type: LR  
Instrument Year: 04  
Instrument Page: 3290  
Plat: 27-47



Tax  
84-4-E2

Map

#: Account  
42355

#:Owner:  
HYSLUP HOLDINGS VA LLC

Details

Billing Address: 95 RT 17 SOUTH  
City: PARAMUS  
State: NJ  
Zip: 07652  
Total Acres: 1.31  
Land Value: \$157,200  
Building Value: NaN  
Other Value: NaN  
Total Value: \$157,200  
Instrument Type: LR  
Instrument Year: 11  
Instrument Page: 2078  
Plat: 31-88

Tax  
84-24-2

Map

#: Account  
39363

#:Owner:  
SOLE LLC

Details

Billing Address: PO BOX 577  
City: ACCOMAC  
State: VA  
Zip: 23301  
Total Acres: 8.562  
Land Value: \$732,000  
Building Value: NaN  
Other Value: NaN  
Total Value: \$732,000  
Instrument Type: LR  
Instrument Year: 06  
Instrument Page: 245  
Plat: 38-74 & 75

Tax                      Map                      #: Account            #:Owner:  
84-24-1A                      40127                      SHORE FINANCIAL CORPORATION

Details

Billing Address: PO BOX 920  
City: ONLEY  
State: VA  
Zip: 23418  
Total Acres: 2  
Land Value: \$300,000  
Building Value: \$692,500  
Other Value: \$36,000  
Total Value: \$1,028,500  
Instrument Type: LR  
Instrument Year: 07  
Instrument Page: 2270  
Plat: 38-74 & 75

\* \* \* \* \*

Public Hearing:

Chairman Bennett called to order the following public hearing:

(9) Receive public comment concerning a proposed amendment to the Enterprise Zone. The proposed amendments will include properties as requested by private property owners as set out below as well as connecting road frontage between existing enterprise zone properties as petitioned by the Town of Eastville:

Parcel Identification

Owner

90-15-M2	Bay Creek South, LLC
90-15-M1	Bay Creek South, LLC
90-2-1J	Bay Creek South, LLC
90-2-1F	Bay Creek South, LLC
58-A-93	David Handschur & Mary Miller

Road frontage on Courthouse Road between existing EZ properties designated as 16381 and 15639 Courthouse Road

The Chairman asked if there were any present desiring to speak.

The County Administrator presented background information on the Enterprise Zone,

which is a state incentive program with funding for real property improvements as well as job creation.

Mr. Robert C. Richardson stated that he supported the inclusion of the aforementioned properties.

There being no further speakers, the public hearing was closed.

Motion was made by Mr. Trala, seconded by Mr. Bennett, that the following resolution be adopted. All members were present and voted "yes." The motion was unanimously passed.

Said resolution as adopted is set forth below:

### **RESOLUTION**

WHEREAS, the County of Northampton is applying for enterprise zone amendments jointly with the County of Accomack; and

WHEREAS, the County of Northampton is designated to act as program administrator; and

WHEREAS, the Board of Supervisors of the County of Northampton hereby authorizes the County Administrator to submit all information needed to apply for enterprise zone amendments and to carry out all program administrative and reporting requirements on its behalf.

NOW, THEREFORE, BE IT RESOLVED that the County of Northampton hereby approves enterprise zone amendments as set forth in the attached documentation.

\* \* \* \* \*

#### Presentation from Auditor

Mr. Paul Lee and Ms. Ann Wahl of Robinson, Farmer, Cox Associates indicated that the County had received a clean report as a result of the Fiscal Year 2012 audit and thanked staff for the excellent cooperation they received during the process.

#### Matters Presented by the Board Including Committee Reports & Appointments

Motion was made by Mr. Trala, seconded by Mr. LeMond, that Mr. R. Alan Gladden be appointed to the Agricultural-Forestal District Advisory Committee, as a “Landowner Not Engaged in Farming”. All members were present and voted “yes.” The motion was unanimously passed.

Motion was made by Mr. Randall, seconded by Mr. Bennett, that Mr. Larry LeMond be reappointed to the Northampton County Fire & Rescue Commission. All members were present and voted “yes.” The motion was unanimously passed.

Motion was made by Mr. Randall, seconded by Mr. Trala, that Mr. Sean Ingram be appointed to the Eastern Shore of Virginia Public Service Authority for a term of office commencing July 1, 2012. All members were present and voted “yes.” The motion was unanimously passed.

Mr. Bennett announced that he would be seeking re-election in November 2013.

Chairman Randall requested a listing of tax-exempt organizations, excluding churches and schools, noting that the Board needs to take a comprehensive look, to include revenue sources, at what is needed for medical support for the County, especially the lower part of the County. He also mentioned that the Planning Commission may be called upon to assist in this regard.

Mr. Hubbard said that the Board needs to take a look at its properties in Machipongo with the idea of utilizing them to the fullest extent; i.e., a new home for emergency medical services and/or possibly relocating the school board administrative offices to the former middle school building.

Recess:

Motion was made by Mr. Bennett, seconded by Mr. LeMond, that the meeting be recessed. All members were present and voted “yes.” The motion was unanimously passed.

The meeting was recessed.

\_\_\_\_\_CHAIRMAN

\_\_\_\_\_COUNTY ADMINISTRATOR